



MUSKEGON COUNTY ROAD COMMISSION

ANNUAL REPORT

2024 - 2025



ON THE COVER

The 2025 cover highlights the Muskegon County Road Commission's commitment to safety, stewardship, and service across every season. Each image represents the skill, dedication, and teamwork that define our operations—from winter response and routine maintenance to major infrastructure improvements and collaborative township projects. (Order top left to bottom right).

1. Trent Road Box Culvert Replacement – Casnovia Township

Crews remove and replace a deteriorated box culvert on Trent Road near White Road, restoring proper drainage and improving long-term roadway stability.

2. Cable Rail Repair – US-31 near Black Creek

Maintenance staff repair damaged cable guardrail along US-31, ensuring the safety and reliability of this high-traffic corridor.

3. Merge Sign Replacement – US-31/I-96 Corridor

A technician installs a new merge sign to replace a damaged unit, supporting clear and consistent driver guidance along the freeway system.

4. Winter Operations – Nestrom Road, Fruitland Township

A plow truck clears accumulating snow on Nestrom Road, showcasing the around-the-clock winter maintenance efforts that keep Muskegon County moving.

5. Chip Seal Preparation – Evanston Avenue, Muskegon Township

A chip spreader applies stone over fresh emulsion during chip seal operations, extending pavement life and improving surface conditions.

6. Dura Patching – Harvey Street south of Laketon Avenue

Crews perform dura patching to address pavement failures ahead of scheduled chip seal work, enhancing roadway performance and reducing future maintenance needs.

7. Gravel Upgrade Using Recycled Millings – Simonelli Road, Fruitland Township

Recycled millings from the Whitehall Road project are placed and graded on Simonelli Road, improving surface quality while maximizing material reuse.

8. Chip Seal Stone Delivery – Duck Lake Road, Fruitland Township

A haul truck delivers stone to the chip spreader during chip seal operations, supporting efficient and continuous roadway resurfacing.



**MUSKEGON COUNTY ROAD COMMISSION
ANNUAL FINANCIAL REPORT FOR FISCAL YEAR ENDING 09/30/25
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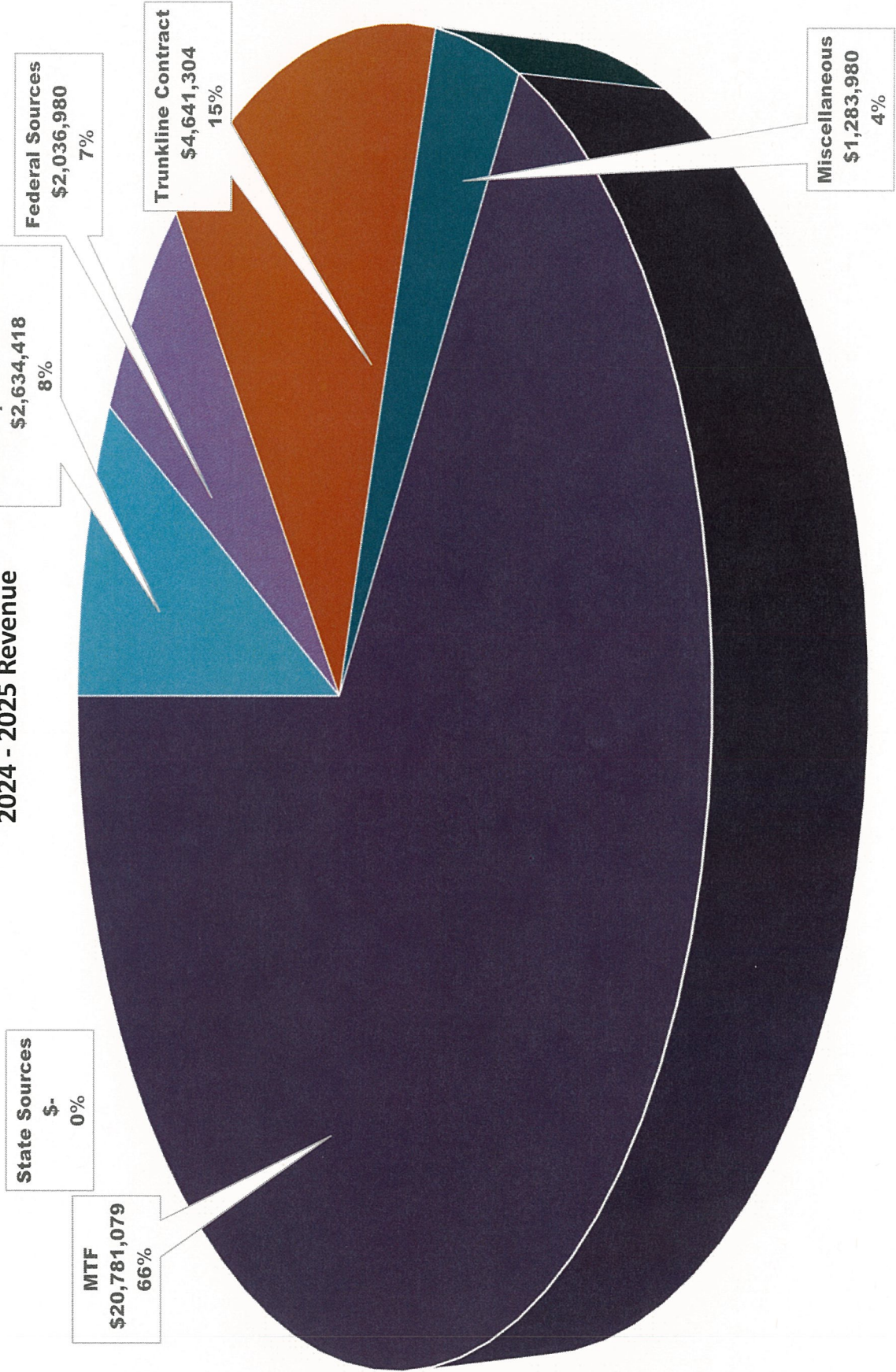
MUSKEGON COUNTY ROAD COMMISSION

ADMINISTRATIVE STAFF

AS OF SEPTEMBER 30, 2025

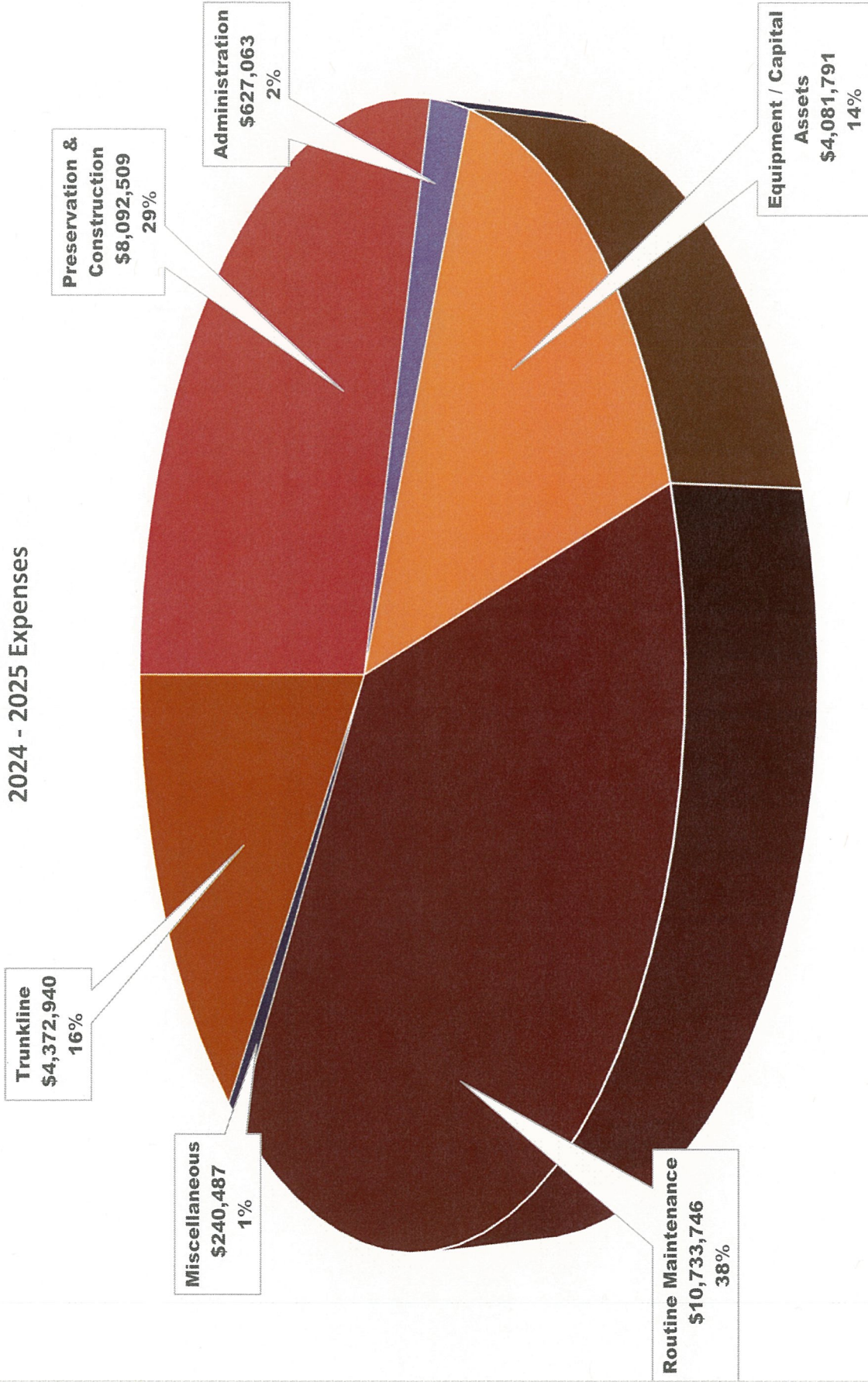
Kenneth J. Hulka	Managing Director
Laurita M. Humphrey	Director of Finance & Human Resources
Paul R. Bouman	Director of Engineering
Scott R. Saigeon	County Highway Engineer
Andrew S. Nichols	Maintenance Superintendent

Muskegon County Road Commission 2024 - 2025 Revenue



- State Sources
- Township Contributions
- Federal Sources
- Trunkline Contract
- Miscellaneous
- MTF

Muskegon County Road Commission 2024 - 2025 Expenses



- Preservation & Construction
- Administration
- Equipment / Capital Assets
- Routine Maintenance
- Miscellaneous
- Trunkline

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

BALANCE SHEET**Assets****General Operating Fund**

1. Cash	\$783,613.59
2. Investments	16,053,857.10
3. Accounts Receivable :	
a. Michigan Transportation Fund	3,441,596.69
b. State Trunkline Maintenance	41,337.20
c. State Transportation Department - Other	240,098.01
d. Due on County Road Agreement	1,082,905.41
e. Due on Special Assessment	0.00
f. Sundry Accounts Receivable	50,431.20

Inventories/Pre-Paid Insurance/Other

4. Deferred Expense State Aid	0.00
5. Road Materials	1,658,483.53
6. Equipment Materials and Parts	735,046.45
7. Prepaid Insurance	156,744.92
8. Deferred Expense - Federal Aid	0.00
9. Other	0.00

10. TOTAL ASSETS**\$24,244,114.10**

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

Liabilities and Fund Balances**Liabilities**

11. Accounts Payable	\$448,963.36
12. Notes Payable (Short Term)	0.00
13. Accrued Liability	221,356.67
14. Advances	729,480.00
15. Deferred Revenue - Special Assessment District	0.00
16. Deferred Revenue - EDF Forest Rd.(E)	322,284.77
17. Deferred Revenue	0.00
18. Other	114,509.90

Fund Balances

19. Primary Road Fund	19,501,819.35
20. Local Road Fund	0.00
21. County Road Commission Fund	2,905,700.05
22. Total Fund Balances	22,407,519.40

23. TOTAL LIABILITIES AND FUND BALANCES**\$24,244,114.10**

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

CAPITAL ASSETS ACCOUNT GROUP

<u>Assets</u>	(A)	(B)
24. Land		\$1,041,956.67
25. Land Improvements	\$365,567.71	
25 a.Less: Accumulated Depreciation	(149,493.95)	216,073.76
26. Depletable Assets	0.00	
26 a.Less: Accumulated Depreciation	0.00	0.00
27. Buildings	9,306,872.70	
27 a.Less: Accumulated Depreciation	(4,461,364.37)	4,845,508.33
28. Equipment - Road	21,956,771.39	
28 a.Less: Accumulated Depreciation	(16,787,508.32)	5,169,263.07
29. Equipment - Shop	429,942.24	
29 a.Less: Accumulated Depreciation	(335,550.95)	94,391.29
30. Equipment - Engineers	19,137.50	
30 a.Less: Accumulated Depreciation	(15,700.87)	3,436.63
31. Equipment - Yard and Storage	3,134,687.37	
31 a.Less: Accumulated Depreciation	(1,238,026.83)	1,896,660.54
32. Equipment and Furniture - Office	176,181.66	
32 a.Less: Accumulated Depreciation	(161,203.47)	14,978.19
33. Infrastructure	147,126,016.00	
33 a.Less: Accumulated Depreciation	(45,596,487.00)	101,529,529.00
34. Vehicles	0.00	
34 a.Less: Accumulated Depreciation	0.00	0.00
35. Construction Work in Progress		0.00
	36. Total Assets	\$114,811,797.48
 <u>Equities</u>		
37. Plant and Equipment Equity		
	37 a.Primary	11,222,029.25
	37 b.Local	0.00
	37 c.Co. Road Comm.	2,060,239.23
	37 d.Infrastructure	101,529,529.00
	38. Total Equities	\$114,811,797.48
 <u>Long Term Debt</u>		
39. Bonds Payable (Act 51)		0.00
40. Notes Payable (Act 143)		0.00
41. Vested Vacation and Sick Leave Payable		477,839.73
42. Installment/Lease Purchase Payable		0.00
43. Other		0.00
	44. Total Liabilities	\$477,839.73
 <u>Fiduciary Fund</u>		
45. Deferred Compensation (Pension) Plan		\$0.00

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Taxes				
46. County Wide Millage	\$0.00	\$0.00	\$0.00	\$0.00
47. Other	0.00	0.00	0.00	0.00
48. Total Taxes	0.00	0.00	0.00	0.00
Licenses and Permits				
49. Specify	0.00	0.00	235,982.00	235,982.00
Federal Sources				
50. Surface Tran. Program (STP)	1,407,576.65	220,458.31	0.00	1,628,034.96
51. C Funds - Federal	0.00	0.00	0.00	0.00
52. D Funds - Federal	0.00	0.00	0.00	0.00
53. Bridge	108,293.23	278,069.95	0.00	386,363.18
54. High Priority	0.00	0.00	0.00	0.00
55. Other	17,151.01	5,430.57	0.00	22,581.58
56. Total Federal Sources	1,533,020.89	503,958.83	0.00	2,036,979.72
STATE SOURCES				
Michigan Transportation Fund				
57. Engineering	7,417.05	2,582.95		10,000.00
58. Snow Removal	127,506.70	44,712.89		172,219.59
59. Urban Road	2,300,183.43	838,408.45		3,138,591.88
60. Allocation	12,950,363.37	4,509,903.80		17,460,267.17
61. Total MTF	15,385,470.55	5,395,608.09		20,781,078.64
Other				
62. Local Bridge	23,324.46	0.00		23,324.46
63. Other	0.00	0.00	0.00	0.00
64. Total Other	23,324.46	0.00	0.00	23,324.46
Economic Development Fund				
65. Target Industries (A)	0.00	0.00		0.00
66. Urban Congestion (C)	0.00	0.00		0.00
67. Rural Primary (D)	0.00	0.00		0.00
68. Forest Road (E)	0.00	0.00		0.00
69. Urban Area (F)	0.00	0.00		0.00
70. Other	0.00	0.00		0.00
71. Total EDF	0.00	0.00		0.00
72. Total State Sources	\$15,408,795.01	\$5,395,608.09	\$0.00	\$20,804,403.10

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Contributions From Local Units				
73. City and Village	\$0.00	\$0.00	\$0.00	\$0.00
74. Township Contr.	0.00	2,634,418.49	0.00	2,634,418.49
75. Other	0.00	0.00	0.00	0.00
76. Total Contributions	0.00	2,634,418.49	0.00	2,634,418.49
Charges for Service				
77. Trunkline Maintenance	0.00		3,727,052.20	3,727,052.20
78. Trunkline Non-maintenance	0.00		914,251.42	914,251.42
79. Salvage Sales	0.00	0.00	9,965.62	9,965.62
80. Other	9,465.00	437.59	360,722.18	370,624.77
81. Total Charges	9,465.00	437.59	5,011,991.42	5,021,894.01
Interest and Rents				
82. Interest Earned	500,033.19	0.00	91,800.51	591,833.70
83. Property Rentals	0.00	0.00	0.00	0.00
84. Total Interest/Rents	500,033.19	0.00	91,800.51	591,833.70
Other				
85. Special Assessments	0.00	0.00	0.00	0.00
86. Land and Bldg. Sales	0.00	0.00	0.00	0.00
87. Sundry Refunds	0.00	0.00	0.00	0.00
88. Gain (Loss) Equip. Disp.	42,111.80	0.00	10,137.71	52,249.51
89. Contributions from Private Sources	0.00	0.00	0.00	0.00
90. Other	0.00	0.00	0.00	0.00
91. Total Other	42,111.80	0.00	10,137.71	52,249.51
Other Financing Sources				
92. County Appropriation	0.00	0.00	0.00	0.00
93. Bond Proceeds	0.00	0.00	0.00	0.00
94. Note Proceeds	0.00	0.00	0.00	0.00
95. Inst. Purch./Leases	0.00	0.00	0.00	0.00
96. Total Other Fin. Sources	0.00	0.00	0.00	0.00
97. TOTAL REVENUE AND OTHER FINANCING SOURCES	\$17,493,425.89	\$8,534,423.00	\$5,349,911.64	\$31,377,760.53

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

STATEMENT OF EXPENDITURES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Construction/Capacity Improvement				
98. Roads	\$0.00	\$0.00		\$0.00
99. Structures	0.00	0.00		0.00
100. Roadside Parks	0.00	0.00		0.00
101. Special Assessments	0.00	0.00		0.00
102. Other	0.00	0.00		0.00
103. Total Construction/Cap. Imp.	0.00	0.00		0.00
Preservation - Structural Improvements				
104. Roads	2,994,273.25	3,663,641.65		6,657,914.90
105. Structures	174,374.63	1,260,219.57		1,434,594.20
106. Safety Projects	0.00	0.00		0.00
107. Roadside Parks	0.00	0.00		0.00
108. Special Assessments	0.00	0.00		0.00
109. Other	0.00	0.00		0.00
110. Total Preservation - Struct. Imp.	3,168,647.88	4,923,861.22		8,092,509.10
Maintenance				
111. Roads	3,575,680.38	3,335,569.00		6,911,249.38
112. Structures	288,117.82	51,895.19		340,013.01
113. Roadside Parks	0.00	0.00		0.00
114. Winter Maintenance	1,341,293.03	1,454,259.54		2,795,552.57
115. Traffic Control	493,440.99	193,489.86		686,930.85
116. Total Maintenance	5,698,532.22	5,035,213.59		10,733,745.81
117. Total Construction, Preservation And Maintenance	8,867,180.10	9,959,074.81		18,826,254.91
Other				
118. Trunkline Maintenance	0.00		3,458,688.20	3,458,688.20
119. Trunkline Non-maintenance	0.00		914,251.42	914,251.42
120. Administrative Expense	295,347.07	331,715.77		627,062.84
121. Equipment - Net	45,409.42	69,124.46	44,444.20	158,978.08
122. Capital Outlay - Net	3,161,689.35	0.00	761,123.87	3,922,813.22
123. Debt Principal Payment	0.00	0.00	0.00	0.00
124. Interest Expense	0.00	0.00	0.00	0.00
125. Drain Assessment	0.00	0.00	0.00	0.00
126. Other	0.00	0.00	240,487.24	240,487.24
127. Total Other	3,502,445.84	400,840.23	5,418,994.93	9,322,281.00
128. Total Expenditures	\$12,369,625.94	\$10,359,915.04	\$5,418,994.93	\$28,148,535.91

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

STATEMENT OF CHANGES IN FUND BALANCES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
129. Total Revenues And Other Financing Sources	\$17,493,425.89	\$8,534,423.00	\$5,349,911.64	\$31,377,760.53
130. Total Expenditures	12,369,625.94	10,359,915.04	5,418,994.93	28,148,535.91
131. Excess of Revenues Over (Under) Expenditures	5,123,799.95	(1,825,492.04)	(69,083.29)	3,229,224.62
132. Optional Transfers				
132 a. Primary to Local (50%)	(1,825,492.04)	1,825,492.04		0.00
132 b. Local to Primary (15%)	0.00	0.00		0.00
133. Emergency Transfers (Local to Primary)	0.00	0.00		0.00
134. Total Optional Transfers	(1,825,492.04)	1,825,492.04		0.00
135. Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	3,298,307.91	0.00	(69,083.29)	3,229,224.62
136. Beginning Fund	16,203,511.44	0.00	2,974,783.34	19,178,294.78
137. Adjustment	0.00	0.00	0.00	0.00
138. Beginning Fund Balance Restated	16,203,511.44	0.00	2,974,783.34	19,178,294.78
139. Interfund Transfer(County to Primary and/or Local)	0.00	0.00	0.00	0.00
140. Ending Fund Balance	\$19,501,819.35	\$0.00	\$2,905,700.05	\$22,407,519.40

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

EQUIPMENT EXPENSE

Direct Equipment Expense

141. Labor and Fringe Benefits	\$913,334.39
142. Depreciation	1,136,495.69
143. Other	1,120,323.08

144. Total Direct 3,170,153.16

145. Indirect Equipment Expense 1,689,413.42

Operating Equipment Expense

146. Labor and Fringe Benefits	0.00
147. Operating Expenses	523,939.77

148. Total Operating \$523,939.77

149. TOTAL EQUIPMENT EXPENSE \$5,383,506.35

Equipment Rental Credits:

	<u>Primary</u>	<u>Local</u>	<u>County</u>	<u>Total</u>
150. Construction/Capacity Improvement	0.00	0.00		0.00
151. Preservation - Structural Improvement	69,337.60	370,454.74		439,792.34
152. Maintenance	1,346,779.60	1,785,353.82		3,132,133.42
153. Inventory Operations	90.30	0.00	0.00	90.30
154. MDOT	0.00		1,379,718.25	1,379,718.25
155. Other Reimbursable Charges	0.00	0.00	6,367.32	6,367.32
156. All Other Charges	76,091.45	115,842.30	74,492.89	266,426.64
157. Total Equipment Rental Credits	<u>1,492,298.95</u>	<u>2,271,650.86</u>	<u>1,460,578.46</u>	<u>5,224,528.27</u>

(A) (B) (C) (D)

158. (Gain) or Loss on Usage of Equipment 158,978.08

PRORATION OF EQUIPMENT USAGE GAIN OR LOSS

(Net Equipment Expense)

159. Equipment Rental Credits	<u>\$1,492,298.95</u>	<u>\$2,271,650.86</u>	<u>\$1,460,578.46</u>	<u>\$5,224,528.27</u>
	(A)	(B)	(C)	(D)
160. Percent of Total	28.56 %	43.48 %	27.96 %	100.00 %
161. Prorated Total Equipment Expense	<u>1,537,708.37</u>	<u>2,340,775.32</u>	<u>1,505,022.66</u>	<u>5,383,506.35</u>
162. Prorated Gain/Loss On Usage (Net Equipment Expense)	<u>45,409.42</u>	<u>69,124.46</u>	<u>44,444.20</u>	<u>158,978.08</u>

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

DISTRIBUTIVE EXPENSE - FRINGE BENEFITS

	Total Labor Charge	Distributive Calc.
163. Primary Construction/Cap. Imp.	\$0.00	\$0.00
164. Primary Preservation - Struct. Imp.	97,809.75	97,224.07
165. Primary Maintenance	717,096.70	712,817.70
166. Local Construction/Cap. Imp.	0.00	0.00
167. Local Preservation - Struct. Imp.	198,795.43	197,609.22
168. Local Maintenance	829,743.97	824,793.05
169. Inventory	286.54	269.15
170. Equipment Expense - Direct	458,033.61	455,300.78
171. Equipment Expense - Indirect	332,494.40	330,510.30
172. Equipment Expense - Operating	0.00	0.00
173. Administration	452,603.39	449,902.71
174. State Trunkline Maintenance	614,738.23	
175. Sundry Account Rec.	2,879.23	
176. Capital Outlay	14,706.03	13,813.34
177. Other	638,679.87	634,868.87
178. Total Payroll	\$4,357,867.15	
179. Less Applicable Payroll	(617,617.46)	
180. Total Applicable Labor Cost	\$3,740,249.69	Total Distributive \$3,717,109.19

	709-714 Vacation Holiday Sick Leave Longevity	719 Workers Comp. Insurance	715 - 718 Soc. Sec. Retirement	716 Health Insurance	717 Life and Disability Insurance	720 - 725 Other	Distributive Total Calc.
181. Total Fringe Benefits	\$755,191.92	\$56,964.91	\$2,878,366.21	\$566,707.22	\$20,988.11	\$19,018.28	\$4,297,236.65
182. Less: Benefits Recovered	(96,224.80)	(8,276.07)	(398,857.35)	(71,396.58)	(3,396.90)	(1,975.76)	(580,127.46)
183. Less: Refunds	0.00	0.00	0.00	0.00	0.00	0.00	0.00
184. Benefits to be Distributed	658,967.12	48,688.84	2,479,508.86	495,310.64	17,591.21	17,042.52	3,717,109.19
185. Applicable Labor Cost	3,740,249.69	3,740,249.69	3,740,249.69	3,740,249.69	3,740,249.69	3,740,249.69	
186. Factor	0.176183	0.013018	0.662926	0.132427	0.004703	0.004557	0.993814

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

DISTRIBUTIVE EXPENSE - OVERHEAD

Account No. 705 - 957

	Cost of Operations	Distributed Total
187. Primary Construction/Cap. Imp.	\$0.00	\$0.00
188. Primary Preservation - Struct Imp.	3,168,647.88	379,669.54
189. Primary Maintenance	5,698,532.22	626,822.11
190. Local Construction/Cap. Imp.	0.00	0.00
191. Local Preservation - Struct. Imp.	4,923,861.22	541,618.91
192. Local Maintenance	5,035,213.59	553,868.95
193. Other	240,487.49	31,019.03
194. TOTAL	\$19,066,742.40	\$2,132,998.54

	790 Small Road Tools	791 Inventory Adjustment	882 Liability	716 Health Insurance	Other	Total
195. Expenses Distributed	10,940.34	(62,824.74)	(1,573.98)	0.00	2,186,456.92	\$2,132,998.54
196. Applicable Operation Cost	19,066,742.40	19,066,742.40	19,066,742.40	19,066,742.40	19,066,742.40	
197. Factor	0.000574	(0.003295)	(0.000083)	0.000000	0.114674	\$0.111870

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

ANALYSIS OF CONSTRUCTION AND MAINTENANCE

Optional for noncontract counties

	Performed by County		Performed by Contractor		Totals	
	<u>Primary</u>	<u>Local</u>	<u>Primary</u>	<u>Local</u>	<u>Primary</u>	<u>Local</u>
198. Constr/Cap. Imp.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
199. Preser - Struct. Imp.	430,250.85	2,163,514.43	2,738,397.03	2,760,346.79	3,168,647.88	4,923,861.22
200. Special Assessment	0.00	0.00	0.00	0.00	0.00	0.00
201. Maintenance	4,933,481.33	4,546,947.21	765,050.89	488,266.38	5,698,532.22	5,035,213.59
202. Total	\$5,363,732.18	\$6,710,461.64	\$3,503,447.92	\$3,248,613.17	\$8,867,180.10	\$9,959,074.81

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

ANALYSIS OF ACCOUNTS RECEIVABLE

Optional for noncontract counties

	Trunkline Maintenance	MDOT Other
203. Labor	\$517,116.02	\$97,622.21
204. Fringe Benefits	485,726.73	91,696.34
205. Equipment Rental	1,190,603.27	189,114.98
206. Materials	573,046.46	1,438.81
207. Handling Charges	0.00	0.00
208. Overhead	270,956.37	71,624.58
209. Other	421,239.35	462,754.50
210. Total Charges for Current Year	\$3,458,688.20	\$914,251.42
211. Beginning Balance	354,925.00	19,713.63
212. Sub-Total	3,813,613.20	933,965.05
213. Less Credits	(3,772,276.00)	(693,867.04)
214. Ending Balance	\$41,337.20	\$240,098.01

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

SCHEDULE OF CAPITAL OUTLAY

215. Land and Improvements (971 - 974)	\$0.00
216. Buildings (975)	1,739,146.84
217. Equipment Road (976, 981)	3,578,177.69
218. Equipment Shop (977)	0.00
219. Equipment Engineers (978)	0.00
220. Equipment - Yard and Storage (979)	0.00
221. Equipment Office (980)	0.00
222. Depletable Assets (987)	0.00
223. Total Capital Outlay:	<u>\$5,317,324.53</u>

	<u>Primary</u>	<u>Local</u>	<u>County</u>	<u>Total</u>
224. Total Capital Outlay:	4,285,630.58	0.00	1,031,693.95	5,317,324.53
225. Less: Equipment Retirements 689	(1,035.48)	0.00	(249.28)	(1,284.76)
226. Sub-total	4,284,595.10	0.00	1,031,444.67	5,316,039.77
227. Less: Depreciation and Depletion 968	(1,122,905.75)	0.00	(270,320.80)	(1,393,226.55)
228. Net Capital Outlay Expenditure	<u>\$3,161,689.35</u>	<u>\$0.00</u>	<u>\$761,123.87</u>	<u>\$3,922,813.22</u>

DISTRIBUTION OF GAIN OR LOSS ON DISPOSAL OF ASSETS

	<u>Primary</u>	<u>Local</u>	<u>County</u>	<u>Total</u>
229. Beginning Capital Asset Balance				
Prior Year's Report (Pg. 3)	7,543,486.95	0.00	1,815,968.31	9,359,455.26
230. Percentage of Total	80.60 %	0.00 %	19.40 %	100.00 %
231. Gain or (loss) on disposal of assets 693	42,111.80	0.00	10,137.71	52,249.51

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

PRESERVATION EXPENDITURES - 90% OF MTF RETURNS

(For Compliance with Section 12(16) of Act 51)

	Primary Road Fund	Local Road Fund	Total
232. Michigan Transportation Fund (MTF) Returns			<u>\$20,781,078.64</u>
DEDUCTIONS			
233. Administrative Expense (from Page 6 Expenditures)			<u>627,062.84</u>
234. Total Capital Outlay (from Page 13)			<u>5,317,324.53</u>
235. Debt Principal Payment (from Page 6 Expenditures)			<u>0.00</u>
236. Interest Expense (from Page 6 Expenditures)			<u>0.00</u>
236 a. Total Deductions			<u>5,944,387.37</u>
236 b. Adjusted MTF Returns			<u>14,836,691.27</u>
237. Preser - Struct Imp (from Page 6 Expenditures)	<u>\$3,168,647.88</u>	<u>\$4,923,861.22</u>	<u>8,092,509.10</u>
238. Routine Maintenance (from Page 6 Expenditures)	<u>5,698,532.22</u>	<u>5,035,213.59</u>	<u>10,733,745.81</u>
239. Less Federal Aid for Preser - Struct Imp	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
240. TOTAL RD EXPENSE (Excluding Fed Aid)	<u>8,867,180.10</u>	<u>9,959,074.81</u>	<u>18,826,254.91</u>
241. 90% of Adjusted MTF Returns			<u>13,353,022.14</u>

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

**TEN YEARS OF QUALIFIED EXPENDITURES
FOR NON MOTORIZED IMPROVEMENTS
(for Compliance with Section 10K of Act 51)**

Fiscal Year	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Expenditures (\$)	<u>192,596.47</u>	<u>453,941.97</u>	<u>1,037,223.39</u>	<u>0.00</u>	<u>907,652.28</u>
Fiscal Year	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Expenditures (\$)	<u>486,936.06</u>	<u>596,076.00</u>	<u>774,502.44</u>	<u>546,124.81</u>	<u>558,665.04</u>
				242. TOTAL	<u>\$5,553,718.46</u>

Total must equal or exceed 1% of your Fiscal Year MTF returns multiplied by 10

$$\underline{0,781,078.64} \times .10 = \underline{2,078,107.86}$$

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

INDIRECT EQUIPMENT AND STORAGE EXPENSE**Activity 511**

Account Number	Account Name	Amount Recorded
707	Wages - Shop and Garage	\$338,170.70
712-724	Fringe Benefits - Shop Employees	324,834.00
721	Drug Testing	5,648.50
728	Office Supplies - Shop	2,390.74
731	Janitor Supplies - Shop	6,836.13
733	Welding Supplies	5,826.83
734	Safety Supplies - Shop	9,404.00
736	Tire Shop Supplies	0.00
737	Shop Supplies	172,455.17
791	Equipment Material/Parts Inventory Adjustment	5,213.80
801	Contractual Services - Shop	8,409.03
805	Health Services	9,608.54
806	Laundry Services	818.00
807	Data Processing - Shop	17,456.94
810	Education Expense - Shop	1,250.00
850-859	Communications - Shop	1,334.50
861	Travel and Mileage - Shop Employees	0.00
862	Freight Costs	4,104.40
875	Insurance - Shop Buildings	60,805.58
876	Insurance - Boiler and Machine	0.00
878	Insurance - Fleet	83,674.54
883	Insurance - Underground Tank	0.00
921-923	Utilities - Shop and Storage Buildings	183,489.41
931	Buildings Repairs and Maintenance	156,663.65
932	Yard and Storage Repairs and Maintenance	10,263.99
933	Shop Equipment Repairs and Maintenance	17,404.52
934	Office Equipment Repairs and Maintenance	1,939.05
941	Equipment Rental - Shop Pickup/Wrecker	80,541.84
944-947	Underground Storage Tank Expense	11,875.16
956	Safety Expense - Shop	0.00
968	Depreciation - Shop Building	104,866.68
968	Depreciation - Storage Building	4,199.18
968	Depreciation - Shop Equipment	15,650.68
968	Depreciation - Stockroom Expense	0.00
707	Other:	44,277.86
	243. TOTAL	\$1,689,413.42

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

ADMINISTRATIVE EXPENSE SCHEDULE AND ALLOCATION
(for Compliance with Section 14(4) of Act 51)

Account Number	Account Name	Amount Recorded
703-708	Salaries and Wages	\$452,603.39
709-714	Administrative Leave	353,155.55
724	Fringe Benefits	96,747.16
727	Postage	1,743.80
728	Office Supplies	156.47
730	Dues and Subscriptions	3,851.96
801	Contractual Services	0.00
803	Legal Services	0.00
804	Auditing and Accounting Services	0.00
807	Data Processing	3,807.50
810	Education	5,031.36
850-853	Communications	2,653.55
861	Travel and Mileage	7,437.50
862	Freight	0.00
873	Public Relations	513.60
874	Advertising	0.00
875	Insurance - Building and Contents	1,954.93
876	Insurance - Boiler and Machinery	0.00
877	Insurance - Bonds	0.00
880	Insurance - Umbrella	0.00
881	Insurance - Errors and Omissions	0.00
882	Insurance - General Liability	0.00
920-923	Utilities	9,777.53
931	Building Repair/Maintenance	2,351.20
934	Office Equipment Repair/Maintenance	0.00
942	Building Rental	0.00
955-956	Miscellaneous	0.00
966-967	Overhead	0.00
968	Depreciation - Buildings	36,731.79
968	Depreciation - Engineering Equipment	0.00
968	Depreciation - Office Equipment and Furniture	3,883.23
	Other:	90.00
	244. TOTAL	\$982,490.52
Less: Credits to Administrative Expense		
646	Handling Charges on Materials Sold	(6,071.37)
629	Overhead - State Trunkline Maintenance	(342,580.95)
691	Purchase Discounts	(6,775.36)
	Other:	0.00
	Total Credits to Administrative Expense	\$(355,427.68)
	245. Net Administrative Expense	\$627,062.84

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

Forest Road Report

This information is required by Act 231, P.A. of 1987, as amended.

<u>Road Name</u>	<u>Location</u>	<u>Amount Spent (\$)</u>	<u>Project Type</u>
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246. Total

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

CONSTRUCTION / CAPACITY IMPROVEMENTS / STRUCTURAL IMPROVEMENTS
Summary

CONSTRUCTION / CAPACITY IMPROVEMENTS

	Primary System		Local System	
	*Unit	Expenditures	*Unit	Expenditures
ROADS				
247. New Construction, New Location	0.00 mi.	x \$0.00	0.00 mi.	\$0.00
248. Widening	0.00 mi.	0.00	0.00 mi.	0.00
BRIDGES				
249. New Location	0.00 ea.	0.00	0.00 ea.	0.00
250. TOTAL CONSTRUCTION/CAPACITY IMP		0.00		0.00

PRESERVATION - STRUCTURAL IMPROVEMENTS

	Primary System		Local System	
	*Unit	Expenditures	*Unit	Expenditures
ROADS				
251. Reconstruction	0.00 mi.	x \$0.00	0.00 mi.	\$0.00
252. Resurfacing	29.34 mi.	2,994,273.25	10.92 mi.	2,117,100.78
253. Gravel Surfacing	0.00 mi.	0.00	10.95 mi.	1,314,229.20
254. Paving Gravel Roads	0.00 mi.	0.00	0.74 mi.	232,311.67
SAFETY PROJECTS				
255. Intersection Improvements	0.00 ea.	0.00	0.00 ea.	0.00
256. Railroad Crossing Improvements	0.00 ea.	0.00	0.00 ea.	0.00
257. Other	0.00 ea.	0.00	0.00 ea.	0.00
MISCELLANEOUS				
258. Roadside Parks	0.00 ea.	0.00	0.00 ea.	0.00
259. Other	0.00 ea.	0.00	0.00 ea.	0.00
260. Subtotals		2,994,273.25		3,663,641.65
BRIDGES				
261. Replacement	0.00 ea.	174,374.63	0.00 ea.	1,260,219.57
262. Recondition or Repair	0.00 ea.	0.00	0.00 ea.	0.00
263. Replace with Culvert	0.00 ea.	0.00	0.00 ea.	0.00
264. Bridge Subtotals		174,374.63		1,260,219.57
265. TOTAL PRESERVATION - STRUCT IMP		\$3,168,647.88		\$4,923,861.22

*All Units are to be reported in the Fiscal Year that the project is opened for use.

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

SCHEDULE OF TOWNSHIP MILEAGE AND POPULATION

Township	Local Roads			Primary Roads				
	Miles Outside Municipalities		Funds Received	Miles Outside Municipalities		Funds Received	Population Outside Municipalities	Funds Received
	Total Local (mi)	Local Urban (mi)	(\$)	Total Primary (mi)	Primary Urban (mi)	(\$)		(\$)
Blue Lake	33.47	6.78	136,028.26	36.19	6.54	226,955.21	2,416	57,524.96
Casnovia	45.42	0.00	158,152.43	23.73	0.00	74,868.15	2,628	62,572.68
Cedar Creek	41.37	4.90	158,132.94	27.59	1.85	118,947.85	3,192	76,001.52
Dalton	89.48	53.51	465,357.11	23.50	13.84	312,799.46	8,087	192,551.47
Egelston	40.84	27.52	221,297.36	25.60	15.09	340,979.96	11,128	264,957.68
Fruitland	62.32	14.16	257,694.08	37.52	8.27	260,983.49	5,793	137,931.33
Fruitport	70.69	54.33	402,287.01	35.37	27.43	584,595.27	13,472	320,768.32
Holton	52.98	0.00	184,476.36	21.20	0.00	66,886.00	2,586	61,572.66
Laketon	39.97	25.61	212,778.69	17.44	10.00	227,463.20	7,626	181,575.06
Montague	24.19	5.27	99,375.56	20.09	6.83	181,160.47	1,555	37,024.55
Moorland	28.32	0.00	98,610.24	19.36	0.00	61,080.80	1,627	38,738.87
Muskegon	70.83	70.83	450,195.49	30.52	30.52	622,577.49	17,596	418,960.76
Ravenna	39.14	0.00	136,285.48	24.15	0.00	76,193.25	1,654	39,381.74
Sullivan	36.43	5.29	142,052.72	17.33	3.00	106,408.15	2,541	60,501.21
White River	23.86	0.00	83,080.52	12.75	0.00	40,226.25	1,768	42,096.08
Whitehall	12.59	11.22	76,084.66	11.19	7.13	158,254.17	1,383	32,929.23
266. Totals	711.90	279.42	\$3,281,888.91	383.53	130.50	\$3,460,379.17	85,052	\$2,025,088.12

Local Road Rate Per Mile	<u>3482</u>	Primary Road Rate Per Mile	<u>3155</u>
Local Urban Road Rate Per Mile	<u>2874</u>	Primary Urban Road Rate Per Mile	<u>17244</u>
Population Rate Per Capita	<u>23.81</u>		

Year Ended - 2025

Start: 10/01/2024 End: 09/30/2025

SCHEDULE OF TOWNSHIP EXPENDITURES AND CONTRIBUTIONS**Expenditures**

Township	Construction/ Capacity Improvement (\$)	Preservation - Struct Improvement (\$)	Total (\$)	Township Contributions* (\$)
Blue Lake	0.00	0.00	0.00	548.37
Casnovia	0.00	70,158.22	70,158.22	21,500.00
Cedar Creek	0.00	11,923.41	11,923.41	0.00
Dalton	0.00	293,359.36	293,359.36	178,670.89
Egelston	0.00	719,300.24	719,300.24	382,909.66
Fruitland	0.00	2,055,851.40	2,055,851.40	209,190.55
Fruitport	0.00	178,861.88	178,861.88	101,671.90
Holton	0.00	1,059,233.32	1,059,233.32	225,000.00
Laketon	0.00	401,874.56	401,874.56	157,593.12
Montague	0.00	352,526.29	352,526.29	174,994.92
Moorland	0.00	2,608,636.55	2,608,636.55	936,382.66
Muskegon	0.00	279,305.27	279,305.27	239,137.76
Ravenna	0.00	30,388.40	30,388.40	1,553.98
Sullivan	0.00	0.00	0.00	264.68
White River	0.00	31,090.21	31,090.21	5,000.00
Whitehall				
267. Totals	\$0.00	\$8,092,509.11	\$8,092,509.11	\$2,634,418.49

*The Township Contributions Totals and the Funds expended for Construction and Preservation amount may not balance. The Township Contributions list all funds contributed by each township and will balance back to the amount reported on the Statement of Revenues, Line 74, Township Contributions.

The total funds expended are for Construction and Preservation only. They do not contain funds expended for Routine Preventative Maintenance.

**MUSKEGON COUNTY ROAD COMMISSION
PRIMARY AND LOCAL CONSTRUCTION AND STRUCTURAL IMPROVEMENTS 2024 - 2025**

Casnovia Township

490-013 C13012	PETERS ROAD 2,249' north of Bailey Road Culvert replacement with 112" x 75" CMP arch pipe	<i>Carryover from FY 2024</i>	54,037.61
490-013 C13098	TRENT ROAD 1,225' north of Hall Road Replace structure with a 13' x 5' x 54' box culvert	<i>Carryover to FY 2026</i>	7,544.92
459-286	TRENT ROAD M-46 (Apple Avenue) to Bailey Road (3.022 miles) Preliminary work for 2027 Federal Aid Project	<i>Carryover to FY 2026</i>	8,575.69
			70,158.22

Cedar Creek Township

460-008 BR7651	RYERSON ROAD over Cedar Creek Preliminary work for 2026 bridge project	<i>Carryover from FY 2024</i>	11,923.41
			11,923.41

Dalton Township

490-007 C07092	BARD ROAD 630' west of Pillon Road Preliminary work for future culvert replacement	<i>Carryover to FY 2026</i>	5,655.04
495-422	AGARD ROAD Hyde Park Road to Whitehall Road (0.783 miles) 1.5" Overlay		81,598.63
495-423	AUTOMOBILE ROAD Tyler Road to Bard Road (0.499 miles) 1.5" Overlay		60,446.69
495-425	AUTOMOBILE ROAD Lakewood Road to dead end (0.492 miles) Upgrade gravel base to 8", pave 3" (2,700 x 22'), six intersections at 20' x 50', ditching and shoulder restoration		132,481.46
489-709	PARK AVENUE Pine Road to Washington Road (0.091 miles) Ditching, cut down bank and add 4" gravel to raise road		13,177.54
			293,359.36

Egelston Township

495-408	CARR ROAD M-46 (Apple Avenue) to Hall Road (1.007 miles) Crush, shape and 3.5" HMA resurfacing with shoulder restoration	<i>Carryover from FY 2024</i>	523,156.97
495-417	GROVER ROAD White Road to dead end (0.490 miles) 1.5" Overlay with shoulder restoration		57,675.14
495-418	HOFFMAN STREET / ROSE AVENUE Chandler Street to M-46 (Apple Avenue) (0.314 miles) <i>Hold due to potential 2026 sewer project</i> 1.5" Overlay with shoulder restoration	<i>Carryover to FY 2026</i>	1,889.16
495-419	VAN EYCK STREET M-46 (Apple Avenue) to dead end (0.241 miles) 2" Overlay and build cul-de-sac		40,751.15
495-420	CHANDLER STREET M-46 (Apple Avenue) to dead end (0.507 miles) 1.5" Overlay and build cul-de-sac		59,409.53
495-421	LULABELL AVENUE Delora Street to Chatterson Road (0.125 miles) 2" Overlay with shoulder restoration		18,855.46
459-292	EVANSTON AVENUE Mill Iron Road to Wolf Lake Road (2.45 miles) Preliminary work for 2026 Cold Mill & 3.5" HMA Overlay	<i>Muskegon / Egleston Township</i>	6,483.85
460-011 B14578	EVANSTON AVE over Black Creek Preliminary work for 2026 bridge replacement project		11,078.98
			719,300.24

Fruitland Township

459-282	MICHILLINDA ROAD Zellar Road to Whitehall Road (3.24 miles) 1.5" Overlay	<i>Carryover from FY 2024</i>	1,367.20
459-283	WHITEHALL ROAD Michillinda Road to Lakewood Road (1.00 miles) Cold milling and one course of 2" HMA overlay	<i>Carryover from FY 2024</i>	785.23
459-284	MICHILLINDA ROAD / SCENIC DRIVE South Shore Drive to Zellar Road (3.537 miles) 2.5" Overlay	<i>Carryover from FY 2024</i>	1,181,980.38
490-006 C06065	SIMONELLI ROAD 84' south of Todd Road Replacement of culvert with 16' x 6' concrete box culvert	<i>Carryover from FY 2024</i>	312,976.68

460-006			
C06009	WHITE LAKE DRIVE		109,802.54
	407' east of Zellar Road	<i>Carryover from</i>	
		<i>FY 2024</i>	
	Replace failed twin CMP with concrete round 72" culvert		
459-296	WHITEHALL ROAD		352,762.64
	White Lake Drive to Lakewood Road (1.08 miles)		
	2" Mill, Chip Seal and 2" Fill		
489-707	DAME ROAD		26,456.58
	Zellar Road to Simonelli Road (0.499 miles)		
	Dump 4" millings fom Whitehall Road, spread, crush & shape		
489-708	SIMONELLI ROAD		69,720.15
	Lakewood Road to White Lake Drive (1.039 miles)		
	Dump 6" millings fom Whitehall Road, spread, crush & shape		
			<hr/>
	Fruitport Township		2,055,851.40
490-014			
B13474	FARR ROAD		10,941.98
	over Norris Creek		
	Preliminary work for 2026 bridge project		
459-273	SHETTLER ROAD		1,451.90
	US-31 Overpass to Sheridan Drive (0.988 miles)	<i>Carryover from</i>	
	Crush and shape with 3.5" HMA, restore shoulders	<i>FY 2024</i>	
459-274	AIRLINE ROAD		856.62
	US-31 Overpass to Hile Road (0.384 miles)	<i>Carryover from</i>	
	Remove concrete pavement, reconstruct with 8" aggregate base and 6" HMA	<i>FY 2024</i>	
459-287	INTERSECTION IMPROVEMENT PLANNING		7,265.33
	Airline Highway / Sternberg Road		
	Intersection improvement planning		
495-416	TOWNER STREET		99,830.21
	Shettler Road south to dead end (0.248 miles)		
	Reconstruction with addition of gravel and guardrail as needed, 3" HMA paving of gravel road		
495-424	FARR ROAD		58,515.84
	East of Brooks Road to Johnson Road (1.079 miles)	<i>Carryover to</i>	
	Crush and shape, add 4" gravel in (2) 1,000' areas, pave (2) 1.5" lifts HMA Overlay	<i>FY 2026</i>	
			<hr/>
			178,861.88

Holton Township

460-005		
C05095	HOLTON DUCK LAKE ROAD	24,360.24
	272' south of Brunswick Culvert replacement	
460-005		
BR7657	HOLTON DUCK LAKE ROAD	9,664.54
	2,020' north of Brunswick Road Preliminary work for potential culvert replacement	
459-291	HOLTON DUCK LAKE ROAD	842,006.15
	M-120 (Holton Road) north to railroad tracks (0.194 miles)	
	Road project including crush and shape and 3.5" HMA resurfacing with new shoulders in conjunction with downtown Holton project	<i>Carryover from FY 2024</i>
459-295	HOLTON DUCK LAKE ROAD	183,202.39
	Syers Road to Mid Michigan Railroad (0.248 miles) 2" Mill, widen road 2' each side, fill 3" HMA overlay, restore gravel shoulders	
		1,059,233.32

Laketon Township

490-009		
C09018	GREEN CREEK ROAD	14,601.48
	2,176' south of River Road Replace failing 18" aluminized culvert	
495-410	WEBER ROAD	232,533.29
	Giles Road north to end (0.777 miles) Crush, shape and 3" HMA resurfacing with (2) culvert replacements	<i>Carryover from FY 2024</i>
459-294	WHITEHALL ROAD	154,739.79
	Giles Road to River Road (0.816 miles) 2" Mill, Chip & Fill	<i>Laketon / Muskegon Township</i>
		401,874.56

Montague Township

459-267	WHITEHALL ROAD (OLD US-31)	48,558.72
	Fruitvale Road to Skeels Road Preliminary work for 2026 crush and shape with 3.5" HMA Overlay project	
495-412	HENDERSON ROAD	303,967.57
	Fruitvale Road to Skeels Road (1.714 miles) 2" Overlay with shoulder restoration	
		352,526.29

Moorland Township

490-012 C12007	BAILEY ROAD 625' west of Ravenna Road Culvert replacement		140,366.69
490-012 BR7681	BOSSETT ROAD at JTB and S Drain Replace Bridge		666,194.98
459-272	RAVENNA ROAD M-46 (Apple Avenue) to Bailey Road (3.044 miles) Completion of 2023 project including mill and 3.5" HMA resurfacing with shoulder restoration	<i>Carryover from FY 2023 / 2024</i>	395.36
459-279	RAVENNA ROAD M-46 (Apple Avenue) to Ravenna Village Limit (2.565 miles) Preliminary work for 2026 crush & shape with 4" HMA resurfacing	<i>Moorland / Ravenna Township</i>	24,873.39
495-414	BOSSETT ROAD M-46 (Apple Avenue) to White Road (2.044 miles) 2" Overlay with shoulder restoration		418,480.87
495-415	MOORLAND ROAD White Road to Bailey Road (1.006 miles) 2" Overlay with shoulder restoration		209,624.37
489-702	LAKETON AVENUE Moorland Road to Ravenna Road (2.019 miles) Ditching & tree removal as needed, 6" gravel upgrade with 23A limestone placed 22' wide	<i>Carryover to FY 2026</i>	352,740.50
489-703	BOSSETT ROAD Laketon Avenue to M-46 (Apple Avenue) (1.014 miles) Ditching & tree removal as needed, 6" gravel upgrade with 23A limestone placed 22' wide	<i>Carryover to FY 2026</i>	163,820.86
489-704	MASON ROAD Bailey Road north to countyline (1.021 miles) Ditching & tree removal as needed, 6" gravel upgrade with 23A limestone placed 22' wide	<i>Carryover to FY 2026</i>	144,735.84
489-705	BAILEY ROAD Mason Road to Ravenna Road (2.512 miles) Ditching & tree removal as needed, 6" gravel upgrade with 23A limestone placed 22' wide	<i>Carryover to FY 2026</i>	350,765.66
489-706	BOSSETT ROAD White Road to Bailey Road (1.012 miles) Ditching & tree removal as needed, 6" gravel upgrade with 23A limestone placed 22' wide	<i>Carryover to FY 2026</i>	136,299.89

459-290	SHERMAN BOULEVARD Price Road to Ensley Road (1.011 miles) Carryover to 2026 - project including crush, shape and 3.5" HMA resurfacing with various culvert replacements as needed in conjunction with SERFM project	<i>Border Road Moorland / Ravenna Township</i>	-
489-794	ENSLEY ROAD Sherman Boulevard to Laketon Avenue (1.008 miles) Carryover to 2026 - project including 4" Gravel upgrade with tree removal and culvert replacements as needed in conjunction with SERFM project	<i>Border Road Moorland / Ravenna Township</i>	338.14
			2,608,636.55
Muskegon Township			
490-010 C10004	ROBERTS ROAD crossing Bear Creek Culvert removal project	<i>Carryover to FY 2026</i>	15,983.53
459-292	EVANSTON AVENUE Mill Iron Road to Wolf Lake Road (2.45 miles) Preliminary work for 2026 Cold Mill & 3.5" HMA Overlay	<i>Muskegon / Egleston Township</i>	2,161.28
459-294	WHITEHALL ROAD Giles Road to River Road (0.816 miles) 2" Mill, Chip & Fill	<i>Laketon / Muskegon Township</i>	154,739.79
459-276	WHITEHALL ROAD at Dykstra Traffic Signal Replacement	<i>Carryover from FY 2024</i>	388.65
495-413	ESCANABA SUBDIVISION Escanaba Lane and Munising Lane south of Marquette Avenue (0.332 miles) 1.5" Overlay with chip seal		50,196.11
489-799	MCLAUGHLIN AVENUE / PAUL-REED AVENUES DeBaker Avenue to Dangl Road / Russell Road to Buel Avenue (0.738) 6" Gravel Upgrade, ditching, trees, berm as needed	<i>Carryover from FY 2024</i>	55,835.91
			279,305.27

Ravenna Township

490-016 C16052	SWANSON ROAD 58' south of Heights Ravenna Road Replace failing culvert		8,371.37
459-279	RAVENNA ROAD M-46 (Apple Avenue) to Ravenna Village Limit (2.565 miles) Preliminary work for 2026 crush & shape with 4" HMA resurfacing	<i>Moorland / Ravenna Township</i>	6,218.35
459-290	SHERMAN BOULEVARD Price Road to Ensley Road (1.011 miles) Carryover to 2026 - project including crush, shape and 3.5" HMA resurfacing with various culvert replacements as needed in conjunction with SERFM project	<i>Border Road Moorland / Ravenna Township</i>	-
489-794	ENSLEY ROAD Sherman Boulevard to Laketon Avenue (1.008 miles) Carryover to 2026 - project including 4" Gravel upgrade with tree removal and culvert replacements as needed in conjunction with SERFM project	<i>Border Road Moorland / Ravenna Township</i>	338.13
459-288	MOORLAND ROAD Wilson Street to Hts. Ravenna Road (5.024 miles) Carryover to 2026 - project including crush & shape with 4" HMA resurfacing with various culvert replacements as needed in conjunction with SERFM project	<i>Carryover to FY 2026</i>	15,460.55
459-289	PRICE ROAD Moorland Road to Sherman Boulevard (1.423 miles) Carryover to 2026 - project including crush, shape and 3.5" HMA resurfacing with various culvert replacements as needed in conjunction with SERFM project	<i>Carryover to FY 2026</i>	-
			30,388.40
White River Township			
490-001 C01024	LEHMAN ROAD 539' north of Flower Creek Road Replace failing culvert		11,484.84
490-001 C01096	LEHMAN ROAD 1,025' north of Flower Creek Road Replace failing culvert		10,503.85
460-001 C01003	Lifeguard Road At Sadony Bayou Preliminary engineering for 2027 replacement		9,101.52
			31,090.21
			8,092,509.11
			8,092,509.11

**MUSKEGON COUNTY ROAD COMMISSION
2024 - 2025 PRIMARY ROAD MAINTENANCE - ROUTINE**

GENERAL MAINTENANCE	383.53 Miles Paved Roads
100 Routine Dust Control	\$ -
101 Joint & Crack Filling	273,578
102 Berm Removal	160,269
103 Surface Dura Patching	94,618
104 Chip Seal	1,708,360
105 Bituminous Wedging HMA Maintenance	41,775
106 General Engineering	32,723
109 Surface Maintenance	111,470
112 Permits	48,528
114 Tree Trimming	47,642
115 Fog Seal	-
117 Erosion Control Seed Straw Mulch	534
119 Shoulder Maintenance	260,245
120 Tree Removal	233,103
121 Stump Removal	-
122 Drainage / Culverts	41,880
123 Ditching Operations	21,563
124 Litter Pickup	3,332
126 Grass and Weed Mowing	65,211
127 Brush Control	56,633
130 Guard Rail and Guard Posts	24,156
132 Sweeping and Flushing	84,714
137 Right Of Way Fence Repair	-
138 Milling	13,483
141-149 Snow and Ice Control	1,307,937
151-159 Structure Maintenance & Evaluation	253,888
160-174 Traffic Signal, Signs & Markings	494,179
185 Field Supervision	318,712
TOTAL PRIMARY ROAD MAINTENANCE - ROUTINE	\$ <u>5,698,532</u>

**MUSKEGON COUNTY ROAD COMMISSION
2024 - 2025 LOCAL ROAD MAINTENANCE - ROUTINE**

		711.90 Local Miles	
GENERAL MAINTENANCE		PAVED	UNPAVED
100	Routine Dust Control	\$ -	\$ 141,277.08
101	Joint & Crack Filling	7,676	-
102	Berm Removal	12,926	56,594
103	Surface Dura Patching	399,363	-
104	Chip Seal	350,831	-
105	Bituminous Wedging HMA Maintenance	-	-
106	General Engineering	7,142	12,103
109	Surface Maintenance	221,397	971,700
112	Permits	43,184	21,966
114	Tree Trimming	32,390	35,188
115	Fog Seal	32,242	-
117	Erosion Control Seed Straw Mulch	372	6,715
119	Shoulder Maintenance	76,774	419
120	Tree Removal	163,715	75,312
121	Stump Removal	-	-
122	Drainage / Culverts	28,382	48,229
123	Ditching Operations	35,892	40,093
124	Litter Pickup	1,144	1,447
126	Grass and Weed Mowing	78,665	50,550
127	Brush Control	42,931	37,147
130	Guard Rail and Guard Posts	8,906	22,443
132	Sweeping and Flushing	52,063	-
138	Milling	-	-
141-149	Snow and Ice Control	1,100,967	311,143
151-159	Structure Maintenance & Evaluation	4,660	7,700
160-174	Traffic Signal, Signs & Markings	155,123	38,367
185	Field Supervision	156,627	143,448
TOTALS		\$ 3,013,370.70	\$ 2,021,842.89
TOTAL LOCAL ROAD MAINTENANCE - ROUTINE		<u><u>\$ 5,035,213.59</u></u>	

**MUSKEGON COUNTY ROAD COMMISSION
HARD SURFACE MAINTENANCE PROGRAM
2024 - 2025**

TOWNSHIPS	Seal Coat (Miles)	
	Primary	Local
Blue Lake	8.459	0.000
Casnovia	8.530	0.000
Cedar Creek	4.604	0.000
Dalton	6.709	0.000
Egelston	3.766	0.071
Fruitland	3.404	0.000
Fruitport	6.439	0.000
Holton	0.000	0.000
Laketon	0.000	0.000
Montague	0.000	1.646
Moorland	0.000	0.000
Muskegon	6.005	8.714
Ravenna	0.000	0.000
Sullivan	0.000	0.000
White River	0.000	0.000
Whitehall	0.000	0.000
Total Miles:	47.916	10.431
Total	1,784,307	416,820
Combined Hard Surface Maintenance Program Total		<u>\$ 2,201,127</u>

MUSKEGON COUNTY ROAD COMMISSION

Fiscal Year 2024 - 2025

Equipment Purchases

Equip No. Truck	Item Description	Quantity	Amount
1004	Develon DL220-7 High Lift quick attach w/ forks	1	185,214.05
1006	Develon DL220-7 High Lift quick attach w/ forks	1	186,161.00
1020	Monroe Wing	3	56,737.00
1035	Monroe Sander Body - 2 New & 2 Reconditioned	4	530,574.04
1036	10 ft Dump w/ Stainless Steel Sander for Truck #1335	1	131,960.00
1041	Roadwatch System	1	650.00
1051	Versalift SST 36	1	32,250.00
1076	Traffic Counter	1	2,635.00
1079	Pre-Wet Brine System with Controllers	7	43,134.00
1085	Recondition - Portable Brush Chipper	1	9,692.50
1096	BOSS V Plow for Truck #1217	1	8,759.28
1097	Chainsaw with Chain - 18" Bar or less	9	2,318.44
1099	Chainsaw with Chain - 20" Bar or greater	5	2,457.14
1101	Radios - Mobile Two-way (Including Installation, Parts & Labor)	23	3,253.08
1109	Telescoping Pole Pruner	3	2,146.28
1111	Godwin CD100M 4" Dri-Prime Pump	1	21,161.28
1122	FS 91 Trimmer	2	607.98
1126	Grapple Attachment for Gradall	1	17,500.00
1180	Solar Powered Arrow Board	2	8,889.50
1216	2025 Ford F250 4x4 Supercab	1	61,834.35
1217	2025 Ford F250 4x4 Supercab	1	61,649.97
1218	2025 Ford F250 4x4 Supercab	1	62,345.09
1240	2025 Ford F150 4x4 Supercrew XL	1	57,279.94
1241	2025 Ford F150 4x4 Supercrew XL	1	56,570.21
1259	2025 Ford F150 4x4 Supercrew XL	1	58,141.59
1273	Recondition - Exhaust Manifold (Complete FY 2024 work)	1	1,403.22
1295	2023 Ford F550 Sign Truck	1	96,750.00
1325	2024-25 Additions	1	43,307.96
1334	2024-25 Additions	1	1,133.33
1374	2024-25 Additions	1	8,053.00
1404	2024-25 Additions	1	21,313.06
1415	2024-25 Additions	1	57,331.93
1416	2024-25 Additions	1	118,715.83
1435	2026 Western Star 47 x 192" Wheelbase	1	166,035.00
1436	2026 Western Star 47 x 192" Wheelbase	1	166,035.00
1437	2026 Western Star 47 x 192" Wheelbase	1	166,035.00
1438	2026 Western Star 47 x 192" Wheelbase	1	166,035.00
1439	2026 Western Star 47 x 206" Wheelbase	1	165,440.00
1440	2026 Western Star 47 x 206" Wheelbase	1	165,440.00

Equipment Purchases continued

Equip No.	Item Description	Quantity	Amount
Truck			
1441	2026 Western Star 47 x 206" Wheelbase	1	165,440.00
1442	2026 Western Star 47 x 206" Wheelbase	1	165,440.00
1495	2017 Gradall 5100XL IV	1	239,417.80
1497	2017 Fecon Head Attachment for Gradall	1	34,241.83
1502	Voyager Backup Camera Kit	1	3,475.00
1999	Monroe Underbody Scraper Blade	4	<u>23,213.01</u>
	Total Purchases		<u>\$ 3,578,177.69</u>